# Army Overhauls Cleanup Program Management

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# Army Environmental Cleanup Strategy

- Provides roadmap to guide the Army in attaining its environmental vision
  - "The Army will be a national leader in cleaning up contaminated land to protect human health and the environment as an integral part of its mission"
- Identifies unified cleanup program objectives to ensure consistency and accountability
- Establishes program areas, drivers and mission statements for each program area
- Uses ISO 14001EMS framework

# Cleanup Program Areas

- Active (Enduring) Installation Restoration
- Excess Installations Restoration
- BRAC Cleanup
- Formerly Used Defense Sites (FUDS)
- Compliance-Related Cleanup
- Special Installations Cleanup
- Remediation Overseas
- Military Munitions Response Program (MMRP)

# Army Environmental Cleanup Program

## Defense Environmental Restoration Program (DERP)

- Active Installations
- Excess Installations
- Special Installations
- Military Munitions Response Program (MMRP)
- Formerly Used Defense Sites

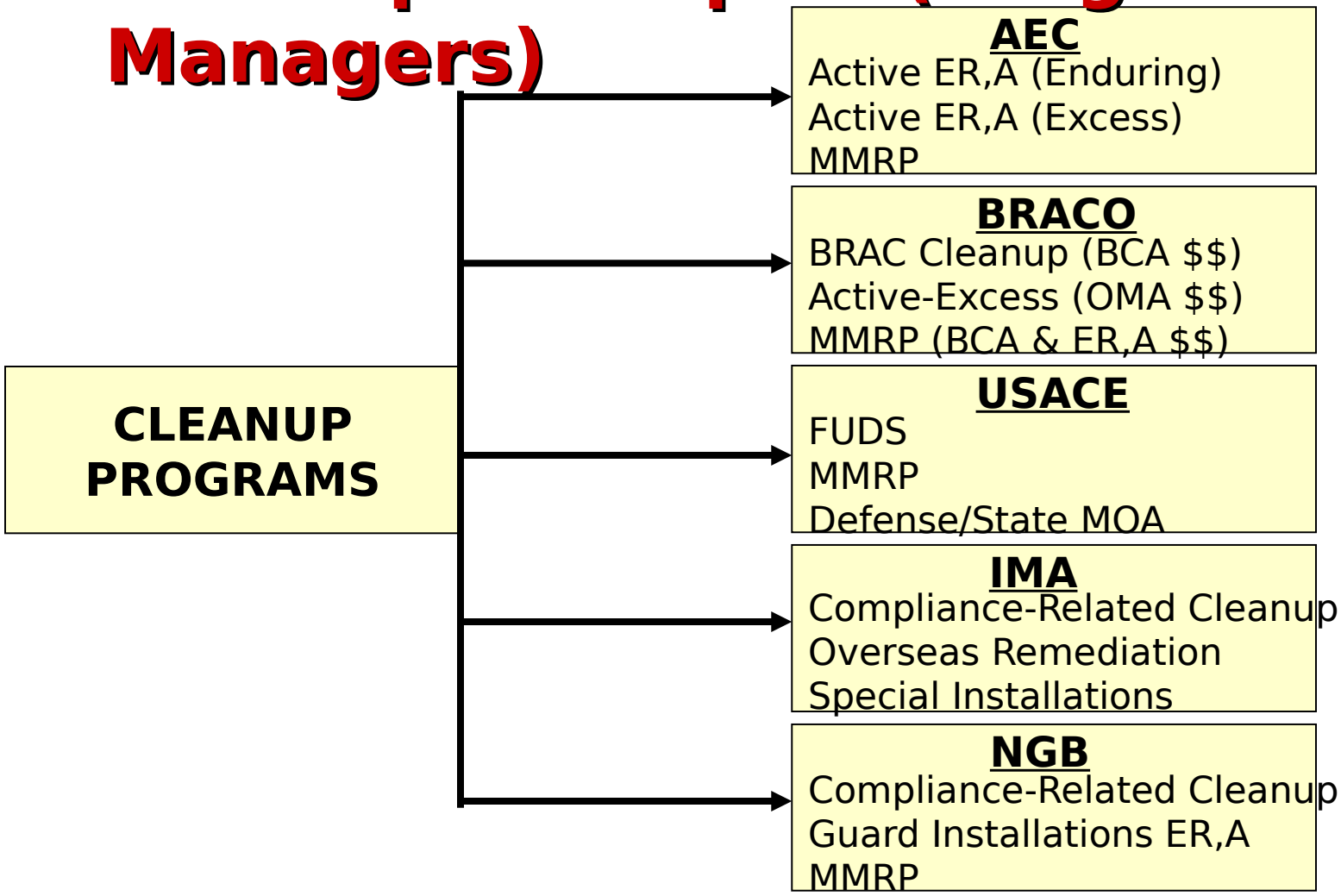
## Compliance-Related Cleanup

- Remediation Overseas

## Base Realignment and Closure (BRAC)

BRAC '88 BRAC '91 BRAC '93 BRAC '95 Future BRAC

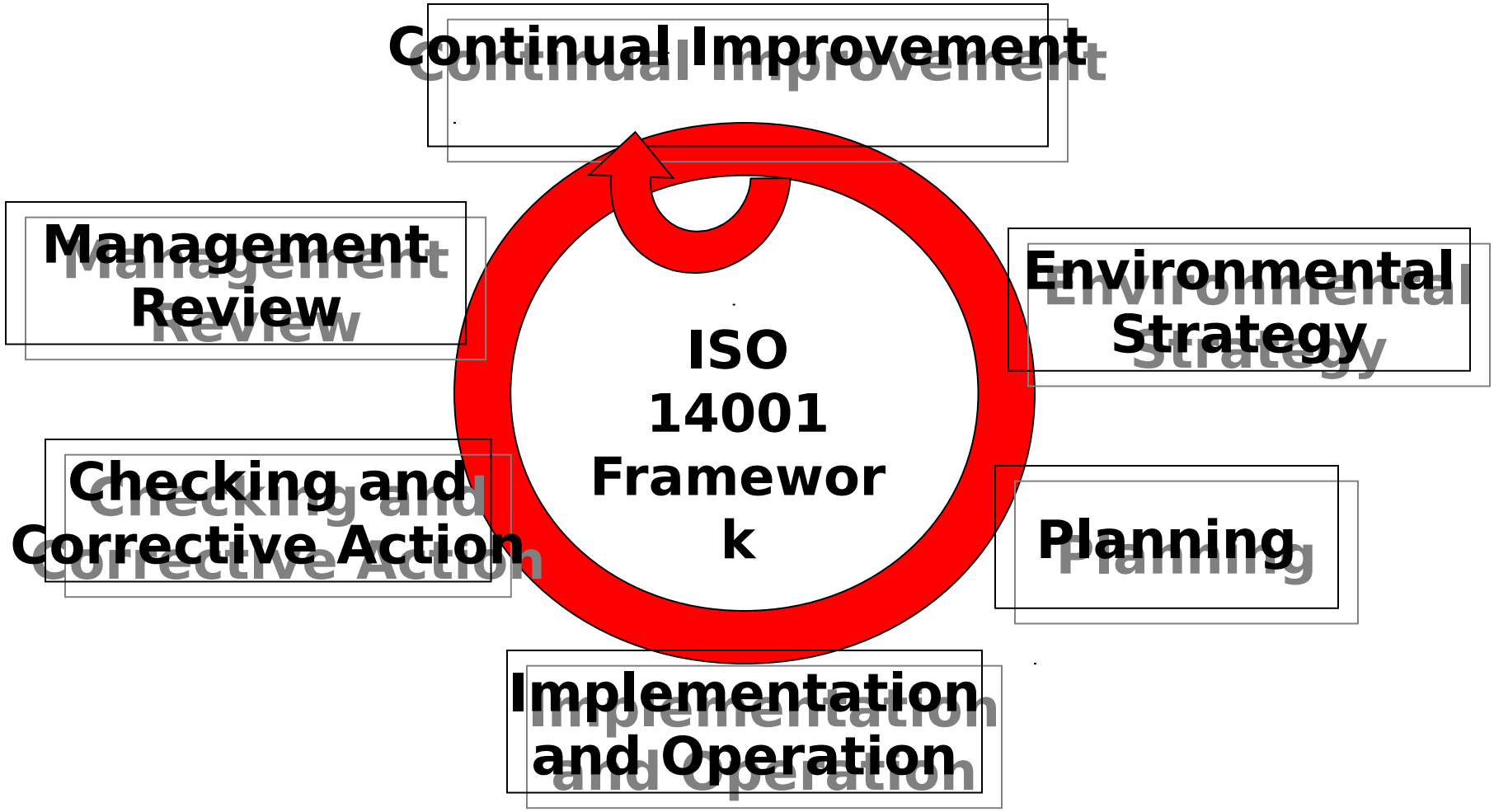
# Cleanup Principals (Program Managers)



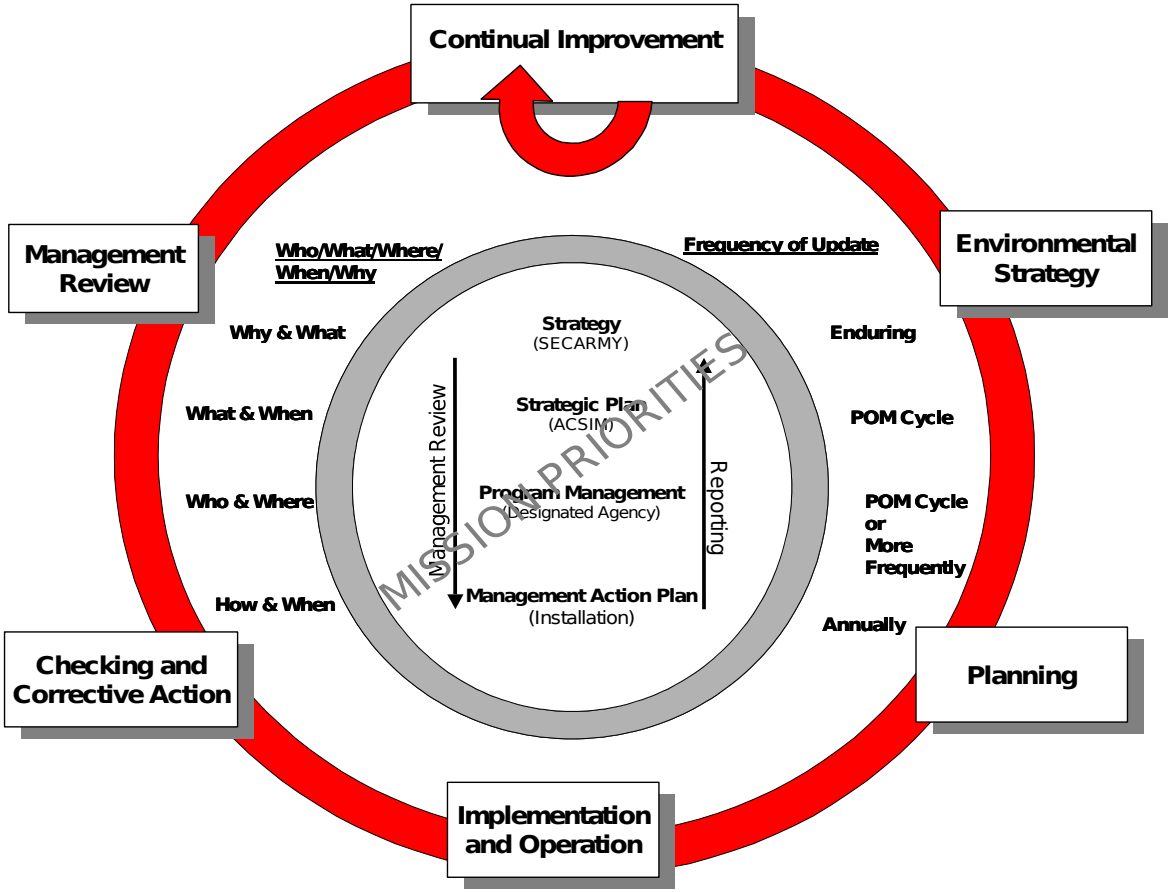
# Cleanup Program Model

| Who/What/Where/ When/Why | | Frequency of Update |
|---|---|---|
| Why & What | **Strategy** (SECARMY) | Enduring |
| What & When | **Strategic Plan** (ACSIM) | POM Cycle |
| Who & Where | **Program Management** (Designated Agency) | POM Cycle or More Frequently |
| How & When | **Management Action Plan** (Installation) | Annually |

# Environmental Management System



# Cleanup Strategy Management



# Expected Outcome

- Enduring Army Environmental Cleanup Strategy
- Programmatic Cleanup Strategic Plan on POM cycle – ACSIM
- Annual PMP – Principals (Program Managers)
- MAP (equivalent) – Garrison/Property
- Management Controls and Semi-Annual Review Mechanisms

# Impact on Installations

- Promote and support stakeholder involvement
- More stringent controls on site-level data
- Permanent archive of cleanup information

# Army Expectations from Installations

- Single Installation Action Plan for the entire cleanup program at an installation
  - Regardless of fund source
- Streamlined project execution

# Impact on Industry

- More use of performance-based contracting
  - Fixed price (statement of objectives)
  - Fixed price (with incentives)
  - Fixed price (with insurance)
- More stringent controls on site level data

# Army Expectations from Industry

- Auditable and defensible cost estimates following investigation or design work
- Streamlined project execution and contract administration

# Results of Management Reviews

- Three traditional cleanup program areas making progress
  - Army met 2002 RIP/RC goal
- The four new program areas need more rigor and accountability
  - Site level data & cost estimates
- Program managers understand they are accountable for progress

# What's Next?

- "Plan-Do-Check-Act" allows easier adaptation to changing or emerging requirements
- MMRP is evolving
  - Inventory is complete
  - Military Munitions Response Site Prioritization Protocol being established with public input

# Summary

- Army Environmental Cleanup Strategy is designed to provide more consistency and accountability in all cleanup program areas
- Management reviews conducted in the framework of an EMS are a major factor in responding to emerging requirements and achieving cleanup results